

The logo consists of a vertical black line intersecting a horizontal black line. To the left of the intersection are three overlapping squares: a blue one at the top, a red one to the left, and a yellow one at the bottom.

San Francisco Unified School District

School & Program Consolidations

Board of Education
Committee of the Whole Meeting
December 6, 2005



Presentation Summary

- Introduction
- Meeting Objectives
- Recap of November 7 Board Meeting
- Review information requested by Commissioners
- Merger Discussion
 - Criteria for Mergers
 - Recommended Mergers/Relocations
- Timeline
- Next Steps



Introduction

- SFUSD continues to face significant fiscal pressure due to inadequate State funding, increasing costs, and declining enrollment
- SFUSD schools have lost about 1,000 students since last school year
- A proposed budget for FY 2006-07 is not available until January 2006; however, SFUSD must begin considering school and program consolidations now in order to allow families to participate in Round 1 enrollments



Fiscal Context

- Preliminary projections for FY 2006-07 reflect a net increase in resources of \$0.5 million, excluding collective bargaining costs
- SEIU agreement will cost \$1.9 million
- Wage increases for all other employees will cost:
 - 1% - \$3.4 m (requiring cuts of \$4.8 million)
 - 2% - \$6.8 m (requiring cuts of \$8.2 million)
 - 3% - \$10.2 m (requiring cuts of \$11.6 million)
 - 4% - \$13.6 m (requiring cuts of \$15.0 million)
- SFUSD must consider school closures as well as other expenditure priorities to develop a balanced budget



Meeting Objectives

- Present key data and clarify data implications
- Provide specific recommendations for closures and mergers
- Obtain feedback from Board Members
- Solidify timeline
- Determine next steps



Timeline for School and Program Consolidation for SY 2006-2007

■ **Steps to Date**

- Identification of school and program consolidation criteria
- Development of timeline for consolidation
- Compilation and analysis of pertinent data
- Presentation to the Committee of the Whole

■ **December 2005 and January 2006**

- Community meetings

■ **January 2006**

- Board decision on K-12 sites to be consolidated or merged
- Round 1 enrollment applications due January 13, 2006



Recap of November 7 Meeting

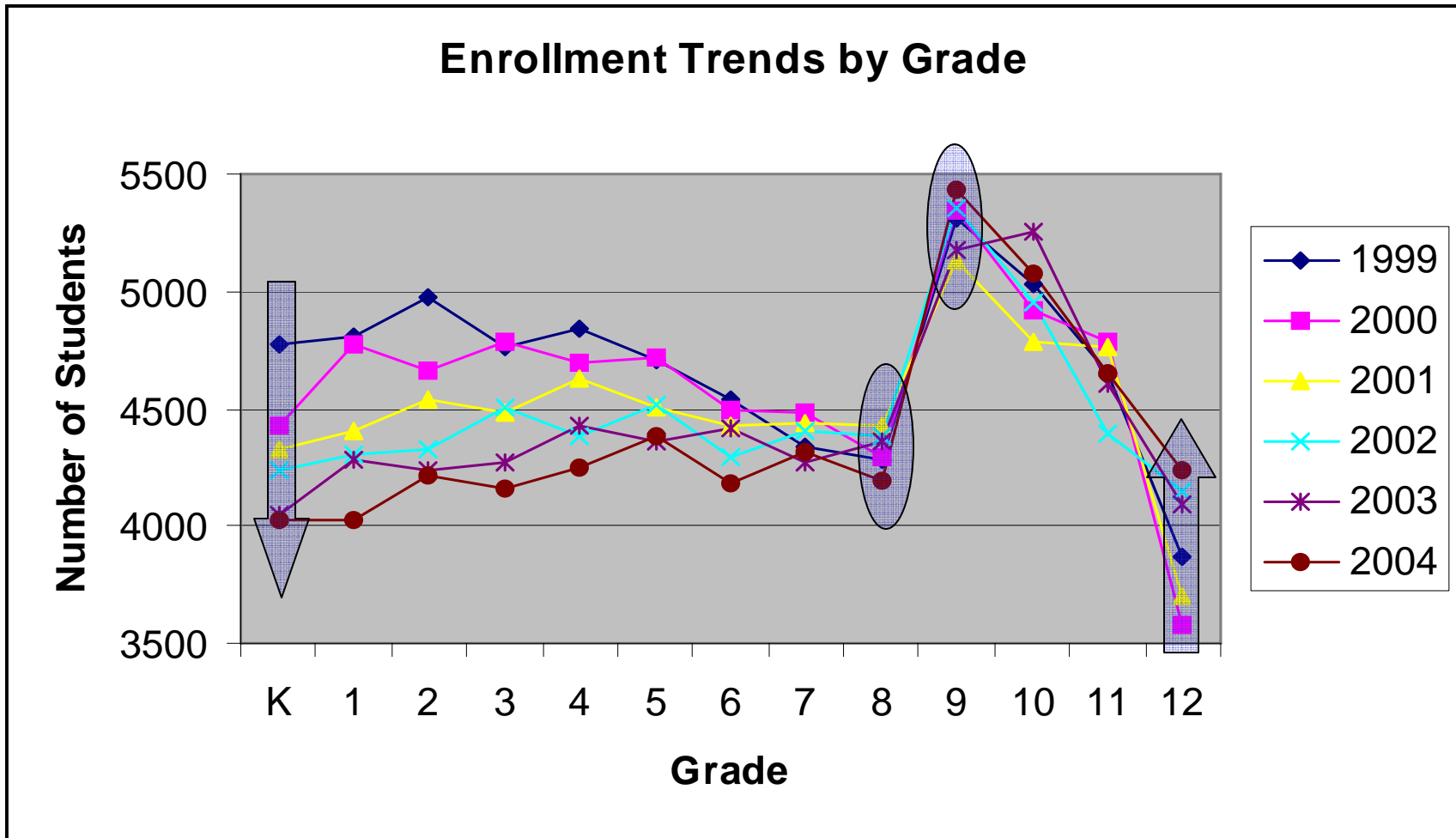
- Staff presented key data for 19 schools identified for possible closure based on enrollment and capacity cutoffs (<250 students for elementary/<350 students for secondary, and <75% capacity utilization)
- Parent Advisory Council urged the Board to engage the community in the decision making process
- Commissioners requested additional clarification on District-wide enrollment trends, as well as specific data for certain schools
- General consensus to complete consolidation process to allow families to participate in Round 1 enrollments (January 13, 2006)
- Staff charged with providing specific recommendations for school closures and mergers



Summary of Data Requests

- Enrollment Trends and Capacity Utilization
 - District-wide enrollment trends
 - Enrollment and capacity utilization for all schools
 - Data for 19 schools on closure list, plus Paul Revere, Sanchez, and Everett (requested by Commissioner Sanchez)
 - Data for specific schools: McKinley, Newcomer, and Treasure Island
- Potential Revenue Generation from Lease of Sites
- Lopez and Prop A Bond Considerations

District-wide Enrollment by Grade (1999-2000 to 2004-2005)



Requested by Commissioner Mar

Enrollment and Capacity for All Schools

School Name	Enrollment – 10/2/05	Target Permanent Capacity	% Utilized	Target Capacity w/Bungalows	% Utilized
Treasure Island	99	676	15%	676	15%
Chinese Ed Center	110	175	63%	175	63%
Enola Maxwell	133	681	20%	681	20%
Starr King	149	427	35%	490	30%
Gloria R. Davis	164	526	31%	526	31%
Malcolm X	164	361	45%	361	45%
Mission Ed Center	165	180	92%	180	92%
New Traditions	168	194	87%	251	67%
Willie L. Brown, Jr.	169	384	44%	516	33%
George Peabody	177	198	89%	198	89%
JBBP	194	180	108%	180	108%
William Cobb	205	219	94%	219	94%
Sheridan	210	430	49%	430	49%
John Yehall Chinn	214	198	108%	198	108%
John Muir	217	451	48%	451	48%
Bryant	221	229	97%	229	97%
Harvey Milk	222	198	112%	229	97%
Cabrillo	229	331	69%	394	58%
John Swett	229	282	81%	345	66%
Marshall ES	229	231	99%	231	99%
Aim High	232	490	47%	490	47%
Rosa Parks	233	508	46%	508	46%
Jose Ortega	238	282	84%	345	69%
Garfield	239	282	85%	282	85%
McKinley	240	343	70%	375	64%
Frank McCoppin	248	282	88%	282	88%
Junipero Serra	252	198	127%	418	60%
Sutro	253	198	128%	229	110%
Yick Wo	256	198	129%	198	129%
Grattan	258	331	78%	394	65%
Sunnyside	262	229	114%	355	74%
Daniel Webster	272	343	79%	438	62%
El Dorado	272	264	103%	292	93%
Bret Harte	278	410	68%	410	68%
SF Community	279	250	112%	250	112%
Carver	281	410	69%	473	59%
Sanchez	285	460	62%	490	58%
Glen Park	286	343	83%	343	83%
Miraloma	292	331	88%	331	88%
Charles Drew	294	343	86%	343	86%
Newcomer	295	399	74%	399	74%
Cleveland	302	198	153%	328	92%
Sunset	309	198	156%	245	126%
Jean Parker	313	313	100%	313	100%
Paul Revere	339	590	57%	590	57%
Spring Valley	340	343	99%	343	99%
George Moscone	346	331	105%	331	105%
Redding	351	282	124%	282	124%
Fairmount	358	343	104%	438	82%
Tenderloin	364	343	106%	343	106%
Commodore Sloat	366	331	111%	331	111%
Buena Vista	373	264	141%	327	114%
Lafayette	376	529	71%	560	67%

Enrollment and Capacity for All Schools

School Name	Enrollment -- 10/2/05	Target Permanent Capacity	% Utilized	Target Capacity w/Bungalows	% Utilized
Cesar Chavez	383	529	72%	560	69%
Leonard Flynn	388	494	79%	557	70%
Sherman	397	486	82%	486	82%
Visitation Valley ES	398	343	116%	406	98%
Guadalupe	399	313	127%	378	98%
Argonne	403	378	107%	408	107%
Visitation Valley MS	412	773	53%	773	53%
Bessie Carmichael	442	518	85%	518	85%
Everett	452	850	53%	850	53%
Stevenson	455	313	145%	471	97%
Hillcrest	466	361	129%	550	85%
Alvarado	469	543	86%	606	77%
ISA	472	421	112%	473	100%
Monroe	474	267	178%	456	104%
Jefferson	478	343	139%	406	118%
Francis Scott Key	500	462	108%	588	85%
Burbank and June					
Jordan	506	1072	47%	1072	47%
Ulloa	508	362	140%	520	98%
Alice Fong Yu	523	458	114%	458	114%
Martin Luther King, Jr.	534	639	84%	639	84%
West Portal	537	198	271%	583	92%
James Lick	541	620	87%	620	87%
Longfellow	563	343	164%	532	106%
Clarendon	567	282	201%	628	90%
Horace Mann	574	711	81%	711	81%
Rooftop	574	402	143%	622	92%
Lakeshore	575	406	142%	511	113%
Francisco	588	863	68%	863	68%
Lawton	605	520	116%	642	94%
James Denman	617	1000	62%	1000	62%
Wallenberg	646	413	156%	480	135%
Taylor	650	590	110%	599	109%
Alamo	666	590	113%	653	102%
Gordon J. Lau	670	625	107%	625	107%
Claire Lilienthal	708	575	123%	785	90%
SOTA and AAS at SOTA	752	1464	51%	1516	50%
Thurgood Marshall	760	1058	72%	1110	68%
Roosevelt	782	712	110%	765	102%
John O'Connell	817	852	96%	852	96%
Mission	880	1619	54%	1619	54%
Aptos	895	983	91%	983	91%
Balboa	1,043	1476	71%	1502	69%
Marina	1,069	1111	96%	1111	96%
Presidio	1,203	1007	119%	1007	119%
AP Giannini	1,294	1131	114%	1131	114%
Hoover	1,303	981	133%	981	133%
Burton	1,611	1412	114%	1412	114%
Galileo	2,054	1656	124%	1656	124%
George Washington	2,294	1847	124%	2231	103%
Abraham Lincoln	2,456	1569	157%	2225	110%
Lowell	2,623	1649	159%	2313	113%



Enrollment: Elementary Schools

Treasure Island*	98
Chinese Ed Center	111
Starr King	151
Malcolm X	164
Mission Ed Center	168
New Traditions	170
Sheridan	212
John Muir	222
Cabrillo	227
John Swett	227
Rosa Parks	233
Ortega	236
McKinley	241
Sanchez	284
Paul Revere*	295

* Treasure Island: enrollment grades K-5 only

* Paul Revere: enrollment grades K-5 only



Enrollment: Secondary Schools

Maxwell	135
Gloria R. Davis	164
Willie Brown	166
Aim High*	233
Luther Burbank	251
June Jordan*	254
Newcomer	303
Everett	452

*Note:

- Aim High & June Jordan's 1st year was Fall 2003
- Willie Brown: enrollment grades 4-6 only

Enrollment: African American and Latino students

School	2005-2006 Enrollment	AA	AA %	Latino	Latino %
Treasure Island	98	54	55.1%	9	9.2%
Chinese Ed Center	111	0	0.0%	0	0.0%
Starr King	151	44	29.1%	56	37.1%
Malcolm X	164	109	66.5%	8	4.9%
New Traditions	170	58	34.1%	17	10.0%
Sheridan	212	57	26.9%	53	25.0%
John Muir	222	76	34.2%	118	53.2%
Cabrillo	227	14	6.2%	23	10.1%
John Swett	227	98	43.2%	48	21.1%
Rosa Parks	233	115	49.4%	40	17.2%
Jose Ortega	236	75	31.8%	31	13.1%
McKinley	241	84	34.9%	64	26.6%
Sanchez	284	28	9.9%	223	78.5%
Paul Revere	342	95	27.8%	158	46.2%
Enola Maxwell	135	76	56.3%	18	13.3%
Gloria R. Davis	164	118	72.0%	5	3.0%
Willie L. Brown, Jr.	166	117	70.5%	9	5.4%
AIM High	233	117	50.2%	57	24.5%
Luther Burbank	251	62	24.7%	87	34.7%
Everett	452	90	19.9%	293	64.8%
June Jordan	255	89	34.9%	81	31.8%
Newcomer	303	0	0.0%	107	35.3%

Enrollment Trend: Change Over Last Ten (10) Years

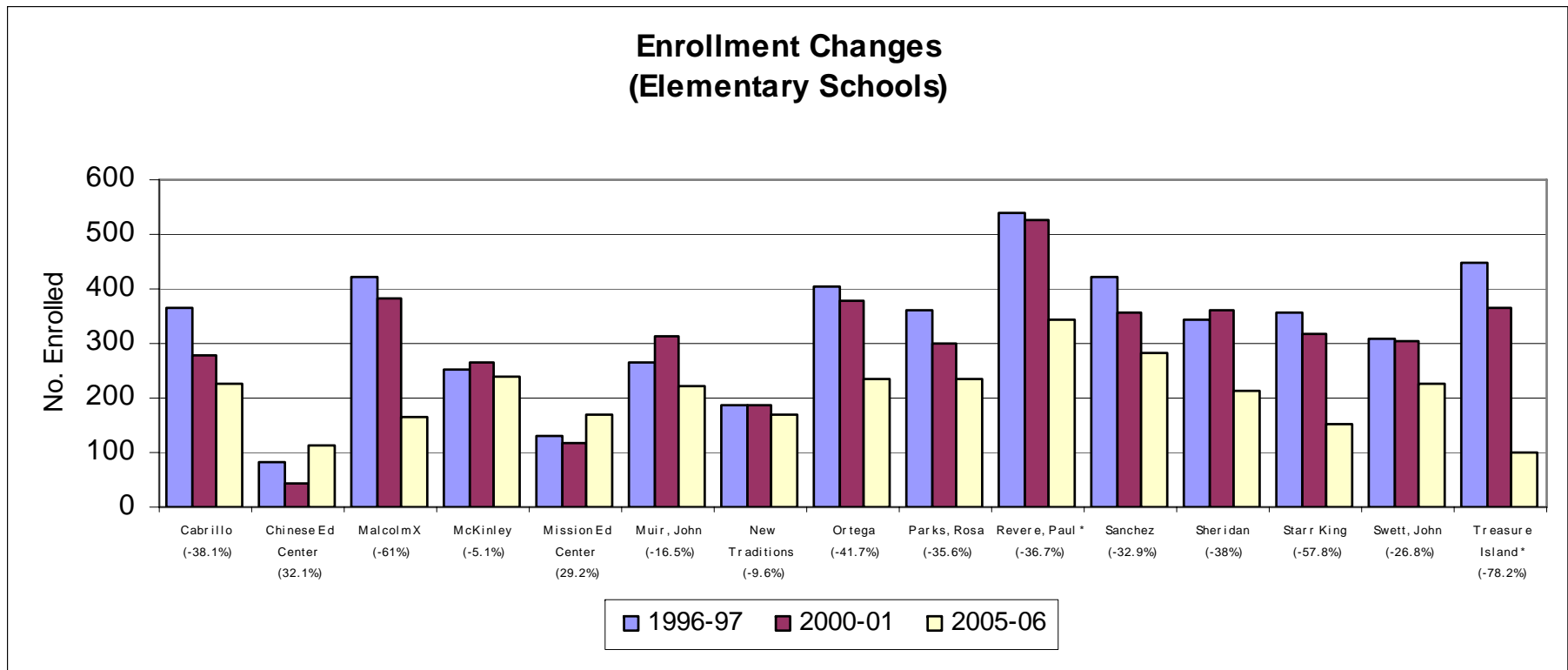
School	Change Over Ten (10) Years
Treasure Island	-80.0%
Malcolm X	-61.0%
Starr King	-57.8%
Paul Revere	-45.4%
Jose Ortega	-41.7%
Cabrillo	-38.1%
Sheridan	-38.0%
Rosa Parks	-35.6%
Sanchez	-32.9%
John Swett	-26.8%
John Muir	-16.5%

School	Change Over Ten (10) Years
New Traditions	-9.6%
McKinley	-5.1%
Chinese Ed Center	32.1%
Enola Maxwell	-70.2%
Luther Burbank	-68.7%
Gloria R. Davis	-41.2%
Everett	-34.6%
Willie L. Brown, Jr.	-24.2%
Aim High	156.0%
Newcomer	-9.3%
June Jordan	162.9%

Schools planning to add grades in SY 2006-2007

- Aim High adding 9th grade
- Gloria R. Davis adding 10th grade
- June Jordan adding 12th grade

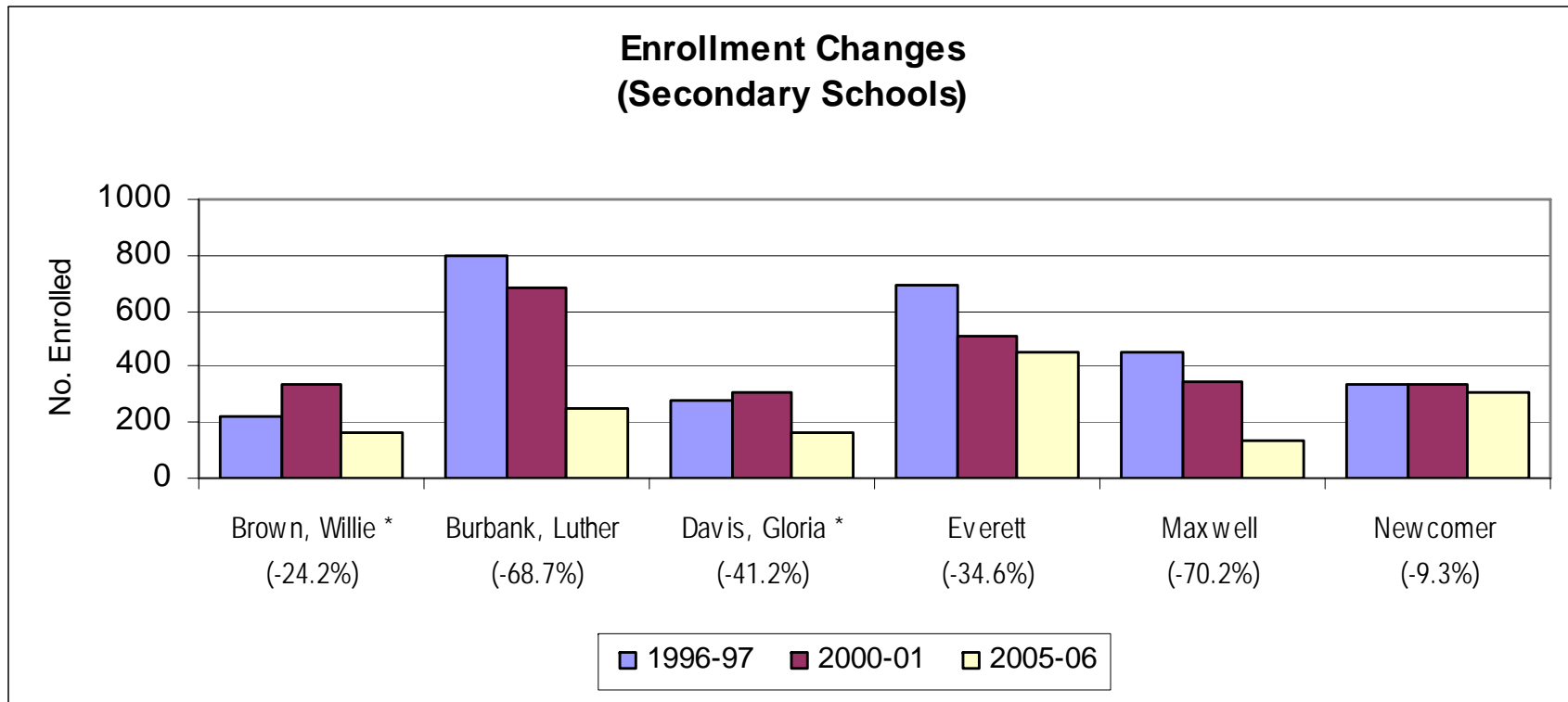
Total Enrollment for Elementary Schools (CBEDS Fall 1996, 2000, 2005)



* Treasure Island: enrollment grades K-5 only

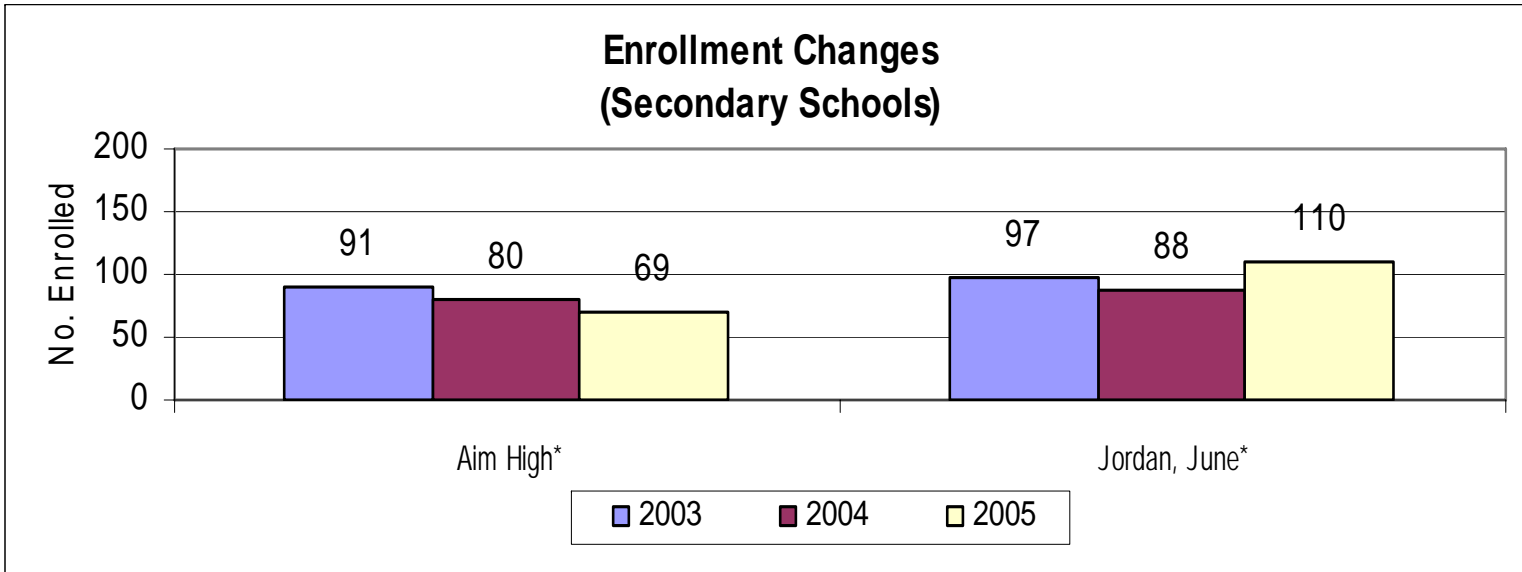
* Paul Revere: enrollment grades K-5 only

Total Enrollment for Secondary Schools (CBEDS Fall 1996, 2000, 2005)



* Willie Brown: enrollment grades 4-6 only

Total Enrollment for Secondary Schools (CBEDS Fall 2003, 2004, 2005)



* Aim High: enrollment grade 6 only

* June Jordan: enrollment grade 9 only



Enrollment Trend at Treasure Island (K-5 Only)

Year	Grade						Total K-5
	K	1	2	3	4	5	
2005	18	13	18	19	15	15	98
2004	16	31	30	23	37	40	177
2003	30	41	28	46	45	52	242
2002	33	30	50	57	58	74	302
2001	38	52	60	58	89	69	366

Grade			Total K-8
6	7	8	
-	-	-	98
47	57	52	333
66	77	45	430
74	48	52	476
55	53	55	529



Enrollment Trend at McKinley

	Grade						Total K-5
	K	1	2	3	4	5	
2005	57	41	40	41	30	32	241
2004	42	38	40	32	27	22	201
2003	34	34	32	33	26	31	190
2002	33	35	43	36	34	32	213
2001	34	44	43	43	38	39	241
2000	35	42	49	46	43	40	255



Enrollment Trend at Newcomer

Year	Grade				Total
	9	10	11	12	
2005	238	38	27	0	303
2004	209	118	51	0	378
2003	159	161	98	1	419
2002	231	84	66	0	381
2001	184	87	55	0	326
2000	213	78	48	0	339
1999	205	115	50	0	370
1998	171	65	55	0	291
1997	216	95	58	0	369
1996	184	115	34	1	334



Capacity Utilization at Paul Revere, Sanchez and Everett

School Name	Enrollment - 10/2/05
Everett MS	452
Paul Revere ES	339
Sanchez ES	285

Target Permanent Capacity	% Utilized
850	53%
590	57%
460	62%

Target Capacity w/Bungalows	% Utilized
850	53%
590	57%
490	58%



Potential Lease Revenue Generation

Site	Site Area	Building Area	1 year lease at \$8-12/sq. ft	10 year lease at \$8-12/sq. ft.	Other info of note
Cabrillo	73,834 sq. ft	23,400 sq. ft.	\$187,200/year - \$280,800/year	\$1,872,000/10 yrs - \$2,808,000/10 yrs	
Chinese Ed. Center	5,845 sq. ft.	11,700 sq. ft.	\$93,600/year - \$140,400/year	\$936,000/10 yrs - \$1,404,000/10 yrs	
John Muir	46,875 sq. ft.	53,500 sq. ft.	\$428,000/year - \$642,000/year	\$4,280,000/10 yrs - \$6,420,000/10 yrs	

Note: Lease amounts per square foot reflected above do not take into consideration the condition of the facility, potential facility or tenant improvements required as a condition of the lease, hazardous material abatement or adjustments to the lease rate based on length of term or property location.



Potential Lease Revenue Generation

Site	Site Area	Building Area	1 year lease at \$8-12/sq. ft	10 year lease at \$8-12/sq. ft.	Other info of note
John Swett	73,834 sq. ft	23,400 sq.	\$187,200/year - \$280,800/year	\$1,872,000/10 yrs - \$2,808,000/10 yrs	
Jose Ortega	33,150 sq. ft.	37,000 sq. ft.	\$296,000/year - \$444,000/year	\$2,960,000/10 yrs - \$4,440,000/10 yrs	
Malcolm X	155,412 sq. ft.	50,800 sq. ft.	\$406,400/year - \$609,600/year	\$4,064,000/10 yrs - \$6,096,000/10 yrs	

Note: Lease amounts per square foot reflected above do not take into consideration the condition of the facility, potential facility or tenant improvements required as a condition of the lease, hazardous material abatement or adjustments to the lease rate based on length of term or property location.



Potential Lease Revenue Generation

Site	Site Area	Building Area	1 year lease at \$8-12/sq. ft	10 year lease at \$8-12/sq. ft.	Other info of note
McKinley	73,600 sq. ft	45,160 sq. ft.	\$361,280/year - \$541,920/year	\$3,612,800/10 yrs - \$5,419,200/10 yrs	
New Traditions	55,000 sq. ft.	26,300 sq. ft.	\$210,400/year - \$315,600/year	\$2,104,000/10 yrs - \$3,156,000/10 yrs	
Rosa Parks	131,987 sq. ft.	66,900 sq. ft.	\$535,200/year - \$802,000/year	\$5,352,000/10 yrs - \$8,020,000/10 yrs	2003 Prop A Bond School – Currently under construction \$4.7 million budget

Note: Lease amounts per square foot reflected above do not take into consideration the condition of the facility, potential facility or tenant improvements required as a condition of the lease, hazardous material abatement or adjustments to the lease rate based on length of term or property location.



Potential Lease Revenue Generation

Site	Site Area	Building Area	1 year lease at \$8-12/sq. ft	10 year lease at \$8-12/sq. ft.	Other info of note
Sheridan	70,000 sq. ft	34,800 sq. ft.	\$278,400/year - \$417,600/year	\$2,784,000/10 yrs - \$4,176,000/10 yrs	Facility in Excellent condition
Starr King	65,650 sq. ft.	49,900 sq. ft.	\$399,200/year - \$598,800/year	\$3,992,000/10 yrs - \$5,988,000/10 yrs	
Treasure Island	165,528 sq. ft.	33,000 sq. ft.	None SFUSD does not own building nor land		2003 Prop A Bond Project \$6.6 million budget

Note: Lease amounts per square foot reflected above do not take into consideration the condition of the facility, potential facility or tenant improvements required as a condition of the lease, hazardous material abatement or adjustments to the lease rate based on length of term or property location.



Potential Lease Revenue Generation

Site	Site Area	Building Area	1 year lease at \$8-12/sq. ft	10 year lease at \$8-12/sq. ft.	Other info of note
Aim High (DeAvila)	53,906 sq. ft	54,100 sq. ft.	\$432,800/year - \$649,200/year	\$4,328,000/10 yrs - \$6,492,000/10 yrs	
Enola Maxwell	239,498 sq. ft.	108,400 sq. ft.	\$867,200/year - \$1,300,800/year	\$8,672,000/10 yrs - \$14,040,000/10 yrs	Large facility- Prime school merger site
Gloria R. Davis	98,300 sq. ft.	60,700 sq. ft.	\$485,600/year - \$728,400/year	\$4,856,000/10 yrs - \$6,284,000/10 yrs	2003 Prop A Bond School \$1.6 million budget

Note: Lease amounts per square foot reflected above do not take into consideration the condition of the facility, potential facility or tenant improvements required as a condition of the lease, hazardous material abatement or adjustments to the lease rate based on length of term or property location.



Potential Lease Revenue Generation

Site	Site Area	Building Area	1 year lease at \$8-12/sq. ft	10 year lease at \$8-12/sq. ft.	Other info of note
Luther Burbank/ June Jordan	572,814 sq. ft	151,600 sq. ft.	\$1,212,800/year - \$1,819,200/year	\$12,128,000/10 yrs - \$18,192,000/10 yrs	Large Campus- Large site & recently modernized
Willie L. Brown	252,753 sq. ft.	40,620 sq. ft.	\$324,960/year - \$487,440/year	\$3,249,000/10 yrs - \$4,874,400/10 yrs	
Newcomer	38,361 sq. ft.	65,500 sq. ft.	\$516,000/year - \$774,000/year	\$5,160,000/10 yrs - \$7,740,000/10 yrs	Pacific Heights Location-Higher potential value

Note: Lease amounts per square foot reflected above do not take into consideration the condition of the facility, potential facility or tenant improvements required as a condition of the lease, hazardous material abatement or adjustments to the lease rate based on length of term or property location.



Potential Lease Revenue Generation

- School of the Arts (SOTA) at McAteer site
 - Site Area: 1,088,129 sq. ft. or 24.9 acres
 - Building Area: 209,500 sq. ft.
 - 1 year lease potential: \$1,676,000 - \$2,514,000
(at \$8-\$12/sq. ft of building area)
 - 10 year lease potential: \$16,760,000 - \$25,140,000
(at \$8-\$12/sq. ft of building area)



Criteria for School Mergers

1. Increase utilization and enrollment capacity of school buildings
 - School's enrollment capacity compared to enrollment size of proposed schools
2. Complementary educational programs
 - "Magnet" programs (e.g. arts, language focus)
 - Viability of strands of programs within schools (e.g. language programs)
3. Diversity of current school populations
 - Consideration of obligations under Desegregation Consent Decree
4. Long-term financial savings
 - Preliminary assessment of savings from closure of buildings, reduction of personnel, and opportunities for potential revenue
5. Surrounding school configurations
 - Consideration of the growth in charter or other schools in the area to project future enrollment trends



Criteria for School Mergers

6. Accessibility of newly merged schools
 - Facilities should be accessible to all students, including those with mobility or vision impairments
 - Consideration of scheduled modernization through the Prop A Bond
7. Geography
 - Proposed merger schools are within close proximity to one another
8. Academic Performance
 - Eligibility of merged school for state and federal sanctions
9. Co-location of other programs at building sites
 - Community uses of buildings
10. Program Placement Committee Recommendations



Other Considerations

- Prop 39 Requirement

- The District must make formal offers to charter schools to provide teaching and non-teaching station space for the exclusive use of the charter or to be shared with District-operated programs. The following charter schools require placement:
 - Leadership High School – Has deferred placement for two years
 - Currently located in non-Field acted building next to James Denman MS
 - Edison State Charter – Charter is currently up for renewal
 - Currently has full K-6 and one 7th grade classrooms, but seeking to expand into a full K-8 program (additional 7th and two 8th grade classrooms)
 - Envisions Charter – Looking for a site to build w/state grant



Other Considerations

- Other Property Relocation Needs
 - Downtown Continuation High School
 - Need for expanded capacity at continuation high schools
 - Center for Independent Studies
 - Newer facilities required
 - County Programs
 - Community Scholars of Success (CSOS)
 - Current site no longer available
 - Real Alternative Program (RAP)/Hilltop
 - Seeking expansion of pregnant minors program
 - Phoenix High School
 - Needs improved learning environment



Other Considerations

- Issues discussed in Buildings and Grounds Committee meeting
 - Impact of bungalows on capacity utilization data
 - John Swett – one bungalow for arts programming
 - Jose Ortega – two bungalows (one for after-school program and one unused)
 - New Traditions – one bungalow for grant-funded arts program
 - Impact of Special Ed classes on capacity utilization data
 - Continued support for newcomer students
 - Location and growing populations of small schools
 - Geography location and impact to African American and Latino student populations
 - Relocation of School of the Arts in order to generate lease revenue
 - Addition of George Peabody ES to the merger list



Potential Mergers

- Daniel Webster and Starr King at Starr King site
 - School named Starr King Elementary School (K-5)
 - Strong programmatic alignment with multiple language programs (Spanish bilingual, Mandarin immersion and ELD at Starr King)
 - Daniel Webster's Cantonese bilingual program will continue to be supported at Starr King
 - Decrease the percentage of special needs students at Starr King
 - Impact to incoming Daniel Webster student: Gr K (46), Gr 1 (46), Gr 2 (45), Gr 3 (44), Gr 4 (44), total 225 students
 - Webster is PI school, Starr King has exited PI
 - Long-term implications:
 - As population of Mission Bay grows, there is limited choice for elementary schools in the area



Potential Mergers

- John Swett and John Muir at John Muir site
 - School named John Muir Elementary School (K-5)
 - Potential magnet program (arts, primary IB program) depending on cost
 - Impact to incoming John Swett students: Gr K (38), Gr 1 (36), Gr 2 (42), Gr 3 (35), Gr 4 (30), total 181 students
 - Both are PI schools
 - Other issues:
 - No dedicated rooms for Beacon after-school program currently at John Muir



Potential Mergers

- ISA and Enola Maxwell at Enola Maxwell site
 - School named Enola Maxwell Secondary School (6-12)
 - Potential magnet program (arts, international studies, or IB program) depending on cost
 - Filipino Enrichment Program placed here as well
 - Impact to incoming ISA students: Gr 9 (162), Gr 10 (123), Gr 11 (98), total 383 students
 - Both are PI schools
 - Other issues:
 - Impact on DAER



Potential Mergers

- JBBP West and Cabrillo at Cabrillo site
 - School named Cabrillo Elementary School (K-5)
 - Impact to JBBP West students: total 194 students in Gr K-5

– or –

- JBBP West and Rosa Parks at Rosa Parks site
 - School named Rosa Parks Elementary School (K-5)
 - Greater distance from current site to Rosa Parks than to Cabrillo, but closer proximity to Japantown
 - Rosa Parks could potentially lose Title I status



Potential Mergers

- New Traditions and Grattan at Grattan site
 - School named Grattan Elementary School (K-5)
 - Due to Grattan's high Special Ed population, as well as capacity constraints, New Tradition's two SDC classes will be placed at another site
 - Impact to incoming New Traditions students: Gr K (42), Gr 1 (20), Gr 2 (19), Gr 3 (28), Gr 4 (33), Total 142 students
 - Other issues:
 - Although George Peabody has very similar numbers to New Traditions (currently 177 students with capacity for 198), nearby schools are either near or over capacity (Claire Lilienthal, Frank McCoppin and Sutro)



Potential Relocations

- Newcomer School and Everett and Francisco newcomer programs relocated to current Edison site
 - School named Newcomer Education Center or NEC (6-12)
 - Current enrollments
 - Newcomer – 303 students
 - Everett Newcomer – 71 students (Spanish)
 - Francisco Newcomer 122 students (predominantly Cantonese/Chinese)
 - **Total:** 496 students (capacity at Edison site is 650 students assuming 26 classrooms @ 25 students/classroom)
 - Need analysis of potential uses and financial value of Newcomer's current Pacific Heights campus
- Only Newcomer School relocated to current Edison site
 - Also named Newcomer Education Center or NEC (6-12)



Potential Relocations

- Aim High and June Jordan at Luther Burbank site and close Luther Burbank Middle School
 - Schools keep their respective names
 - Two small schools on one campus with excess capacity to accommodate growth
 - Aim High will eventually have to move from DeAvila, because the building's capacity (490) cannot support Aim High's projected growth into 6-12 grade program
 - Impact to Aim High students: Gr 6 (69), Gr 7 (82), Gr 8 (82), total 233 students
 - Impact to Luther Burbank students: Gr 6 (56), Gr 7 (86), total 142 students
 - Schools to choose from include Aim High, James Denman and Visitacion Valley



Potential Relocations

- Willie Brown and Gloria R. Davis at Gloria R. Davis site
 - Schools keep their respective names
 - Willie Brown continues as Grades 4-6 and Gloria R. Davis becomes Grades 7-8
 - Enables continued support for Dream Schools while saving the costs of operating the Willie Brown site
 - Other resources may be shared (AP, IRF, nurse, site support substitute, parent liaison, etc.)
 - Impact at Willie Brown if school moves: Gr 4 (48), Gr 5 (44), Gr 6 (74), Total 166 students
 - Other issues:
 - Would it increase segregation? Need to examine impact of combining two late stage PI schools



Possible Uses for Vacant Sites

■ Daniel Webster

- Potrero Hill (465 Missouri St. @ 20th St.)
- Capacity: 343 permanent, 438 with bungalows
- Potential placement for County Programs (Community Scholars of Success, Real Alternative Program/Hilltop, Phoenix High)

■ ISA

- Potrero Hill (693 Vermont St. @ 18th St.)
- Capacity: 421 permanent, 473 with bungalows
- Potential placement for Downtown Continuation High School

■ JBBP West

- Outer Sunset (3045 Santiago St. @ 41st St.)
- Capacity: 180 permanent
- Potential placement for Center for Independent Studies



Possible Uses for Vacant Sites

■ John Swett

- Western Addition (727 Golden Gate Ave. @ Gough St.)
- Capacity: 282 permanent, 345 with bungalows
- Potential placement: None

■ New Traditions

- Inner Richmond/North Panhandle (2049 Grove St. @ Cole St.)
- Capacity: 194 permanent, 251 with bungalows
- Potential placement: None

■ Newcomer

- Pacific Heights (2340 Jackson St. @ Fillmore St.)
- Capacity: 399
- Potential placement: Lease



Possible Uses for Vacant Sites

- William DeAvila

- Haight/Ashbury (1351 Haight St. @ Masonic Ave.)
- Capacity: 490
- Potential placement for Edison State Charter

- Willie Brown

- Bayview-Hunters Point (2055 Silver Ave. @ Revere Ave.)
- Capacity: 384 permanent, 516 with bungalows
- Potential placement for Leadership High School



Summary of Potential Mergers and Relocations

Relocating School	Receiving Site	New School Name (if applicable)	Grade Configuration	Use for Vacated Site
Daniel Webster	Starr King	Starr King ES	Grades K-5	County Programs (CSOS, RAP/Hilltop, Phoenix High)
John Swett	John Muir	John Muir ES	Grades K-5	None (potential lease)
ISA	Enola Maxwell	Enola Maxwell Secondary School	Grades 6-12	Downtown Continuation High School
JBBP West	Cabrillo	Cabrillo ES	Grades K-5	Center for Independent Studies
JBBP West	Rosa Parks	Rosa Parks ES	Grades K-5	Center for Independent Studies
New Traditions	Grattan	Grattan ES	Grades K-5	None (potential lease)
Newcomer School, newcomer programs at Everett and Francisco	Current Edison site	Newcomer Education Center (NEC)	Grades 6-12	None (potential lease)
Newcomer School	Current Edison site	Newcomer Education Center (NEC)	Grades 9-12	None (potential lease)
Aim High	Luther Burbank	Aim High	Grades 6-9	Edison State Charter
Willie Brown	Gloria R. Davis	Willie Brown	Grades 4-6	Leadership High School

Ranking of All Schools Based on Key Criteria

School	Total Students	Enrollment Change Over Ten (10) Years	% Capacity	Total Requests for 05-06 SY	2005 State Rank	2005 Same School Rank	2005 API	Change from 2004 API	NCLB PI Status	Met 04-05 AYP Targets	Total Points
Enola Maxwell	3	2	2	3	2	2	5	13	-15	0	17
Treasure Island	1	1	1	1	4	4	13	9	-12	0	22
Gloria R. Davis	6	7	4	3	2	2	2	8	-12	0	22
Willie L. Brown, Jr.	7	12	5	4	2	2	4	4	-9	0	31
Malcolm X	5	4	6	1	2	2	8	18	-9	0	37
Rosa Parks	13	10	7	2	8	8	11	1	-12	0	48
Luther Burbank	17	3	9	9	4	2	6	6	-3	0	53
John Swett	12	11	16	2	4	2	7	2	0	0	56
Chinese Ed Center	2	17	14	0	2	0	3	17	-3	10	62
Newcomer	19	15	19	0	2	2	1	12	-6	0	64
John Muir	10	13	11	2	4	10	10	10	-3	0	67
Aim High	14	18	10	8	6	0	9	7	0	0	72
Starr King	4	5	3	1	6	18	14	14	0	10	75
Jose Ortega	15	6	18	2	10	10	16	11	-6	0	82
Cabrillo	11	8	13	4	14	10	17	3	0	10	90
New Traditions	8	14	17	2	6	4	15	15	0	10	91
Sheridan	9	9	12	2	10	12	19	19	0	10	102
June Jordan	18	19	8	18	10	2	12	5	0	10	102
McKinley	16	16	15	5	10	16	18	16	0	10	122

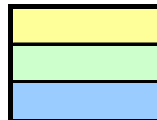
Elementary Schools
Middle Schools
High Schools



Ranking of Schools NOT Being Considered for Mergers or Relocations

School	Total Students Rank	Enrollment Change Over Ten (10) Years Rank	% Capacity Rank	Total Requests for 05-06 SY Rank	2005 State Rank	2005 Same School Rank	Change from 2004 API Rank	NCLB PI Status	Met 04-05 AYP Targets	District Reform Initiative	Total Points
Treasure Island	1	1	1	1	2	2	2	-4	0	-3	3
Malcolm X	2	3	2	2	1	1	5	-3	0	-2	11
Luther Burbank	6	2	3	6	2	1	1	-1	0	-2	18
Jose Ortega	4	4	6	4	5	5	3	-2	0	0	29
Sheridan	3	5	4	3	5	6	6	0	3	-1	34
McKinley	5	6	5	5	5	8	4	0	0	0	38

Elementary Schools
Middle Schools
High Schools



If schools are no longer considered for mergers or relocations, then the data above would be calculated to include those schools



Savings from Potential Mergers

School	UGF	STAR	Site-Based RGF	Total
Webster / King	\$262,238	\$182,497	\$0	\$444,735
Swett / Muir	\$262,830	\$182,497	\$0	\$445,327
ISA / Maxwell	\$633,361	\$182,497	\$0	\$815,857
JBBP/Cabrillo or Parks	\$216,152	\$0	\$28,785	\$244,937
New Trad. / Grattan	\$241,714	\$0	\$28,785	\$270,499
Total	\$1,616,295	\$547,490	\$57,570	\$2,221,354



Savings from Potential Closures

School	UGF	STAR	Site-Based RGF	Total
Chinese Ed Center	\$226,705	\$0	\$72,117	\$298,822
Jose Ortega	\$266,306	\$0	\$217,872	\$484,178
Malcolm X	\$287,044	\$182,497	\$394,083	\$863,624
McKinley	\$267,114	\$182,497	\$193,522	\$643,133
Rosa Parks	\$300,934	\$182,497	\$397,876	\$881,307
Sheridan	\$263,078	\$182,497	\$186,776	\$632,351
Treasure Island	\$317,722	\$182,497	\$202,888	\$703,106
Burbank	\$682,500	\$182,497	\$367,895	\$1,232,891
Total	\$2,611,403	\$1,094,979	\$2,033,029	\$5,739,411



Savings from Potential Relocations

School	UGF	STAR	Site-Based RGF	Total
Aim High (to Burbank)	\$155,683	\$0	\$0	\$155,683
Willie Brown (to Davis)	\$258,301	\$109,387	\$0	\$367,688
Total	\$413,984	\$109,387	\$0	\$523,371



Next Steps

- Board direction and/or decisions on mergers, relocations and closures
- Staff continues to gather information and perform analysis
- Discussions with potentially affected school communities
- Final Board decisions by mid-January
- Transition plans, including outreach and assistance to all affected families